2026 Preliminary Agenda – NatGas To Power Forum

Wednesday, November 11	
7:00 am - 8:00 am	**Networking with the Industry: Registration and Continental Breakfast**
8:00 am - 8:15 am	**Welcome & Overview:** **Christy Coleman**, *Vice President,* NatGas To Power Forum
8:15 am - 9:45 am	**Panel: Powering the AI Revolution: Decoding Natural Gas Market Fundamentals from Wellhead to Data Center** Unprecedented electricity demand from AI data centers is rewriting the natural gas playbook. In this fast-paced session, leading industry analysts unpack the market fundamentals driving today's supply chains and tomorrow's commercial opportunities. Key Discussion Topics & Takeaways: • Supply & Flow Dynamics: Basin capabilities, rig activity, storage trends, and regional pipeline bottlenecks. • Competing Demand Forces: AI load growth vs. LNG exports, industrial demand, and traditional power generation. • Commercial Strategy: Practical insights for hedging, asset optimization, procurement, and risk management in a volatile, AI-driven market **Moderator:** **Alex Gafford,** *Director of Midstream Intelligence,* Rextag **Speakers:** **Jack Weixel,** *Senior Director,* East Daley Analytics **David Braziel,** *VP, North American Energy Markets*, Novi Labs **Dan Spangler,** *Director, Analytics*, Natural Gas Intelligence **Mark Aufmuth,** *Managing Director*, bp **Michael McKissack,** *EVP Strategy,* WTG Energy
9:45 am – 10:15 am	**Networking Break – Sponsored by: NJR Storage & Transportation**
10:15 am – 11:45 am	**Panel: From Molecules to Megawatts: Transforming the Natural Gas Commercial Value Chain Through Innovative Technology** The digital transformation of the energy supply chain is here. Industry experts break down how advanced technology and artificial intelligence are revolutionizing the commercial value chain—from procurement and transport to storage and power generation delivery. Key Topics & Actionable Takeaways: • AI & Predictive Analytics: Streamline pipeline nominations, forecasting, capacity management, and gas flow optimization. • System Integration: Seamlessly connect AI solutions with enterprise systems (ERP, ETRM, CRM, and SCADA). • Powering AI Load: Solve commercial and operational bottlenecks in delivering natural gas to booming data center markets

	Moderator: **Cleve Hogarth,** *Principal,* Cleveland Advisory LLC **Speakers:** **Jay Bhatty**, *CEO*, NatGasHub.com **Scott Vogan,** *SVP Sales & Marketing*, nGenue **Connie Rush,** *Director of Sales*, Trellis Energy Software **Brandon Penksa,** *Solutions Architect Director,* Quorum Software **Jason Langella,** *Founder & Chairman*, SEO Agency USA
12:15 pm – 12:30 pm	**Board Buses & Depart for Optional Afternoon Networking Activity**
12:30 pm – 4:15 pm	**Cruising Lake Austin: A Texas Hill Country Escape**
4:15 pm – 6:15 pm	**Wednesday Evening Welcome Reception**
Thursday, November 12	
7:00 am - 8:00 am	**Networking with the Industry: Registration and Continental Breakfast**
8:00 am – 8:15 am	**Welcome and Overview:** **Speaker:** **Christy Coleman**, *Vice President,* NatGas To Power Forum
8:15 am – 9:30 am	**Panel: Powering AI — The Pipeline Infrastructure Behind America's Data Center Boom** Artificial intelligence is reshaping the global economy, and nowhere is its impact more visible than in the explosive growth of hyperscale data centers across Texas and the United States. These facilities demand unprecedented levels of reliable power and fuel — creating a new era of infrastructure challenges and opportunities for pipeline operators. This panel brings together leaders from major pipeline companies to explore how America's energy corridors must evolve to support AI-driven growth. They'll discuss the realities of delivering large-scale natural gas; the constraints of existing midstream networks; and the massive build-out required to meet the compute loads coming over the next decade. Topics include: • The surge in AI data center development in Texas and key U.S. regions • Pipeline capacity, reliability, and right-of-way challenges • How midstream companies are planning for 24/7 high-density power demand • The role of natural gas and future fuels in AI energy strategy • Regulatory, environmental, and community considerations • Opportunities for collaboration between data center developers, utilities, and pipeline operators Attendees will gain a clear understanding of what it will take — technically, commercially, and operationally — to fuel the AI revolution and how pipeline

	companies are positioning themselves at the center of America's next major infrastructure wave. **Moderator:** **Matt Warburton**, *SVP of Strategy & Planning*, Whitewater **Speakers:** **Seth Wright,** *Director, Data Center and Gas Development,* Kinder Morgan **Jeff Marcello,** *Business Development Director*, Sequent Energy Management – Williams **Kevin Kowalski**, *Fuel Supply Strategy*, Entergy **Rock Graham,** *Sr. Manager of Origination,* NRG Energy Inc. **Elizabeth Perez,** *Director, Business Development Intrastate*, Enbridge
9:30 am – 10:45 am	**Panel: Leveraging Data Center Growth to Expand Regional Natural Gas Infrastructure** The rapid growth of data centers and other large-load customers is creating new opportunities to support investment in regional energy infrastructure. As major sources of growing power demand, data center projects can provide the scale and long-term commitments needed to advance natural gas transmission, distribution, generation, and related infrastructure, creating benefits that extend beyond the individual project to utilities, power generators, industrial customers, and surrounding communities. Potential development models range from privately developed projects to emerging opportunities to leverage federal lands made available by the Department of Energy and Department of War for large-scale energy and data center development. This panel will explore how these projects can serve as catalysts for broader regional infrastructure investment, the commercial and regulatory structures needed to move them forward, and opportunities to strengthen energy reliability and support economic growth well beyond the needs of a single project. **Speakers:** **Lucian Niemeyer,** *CEO,* RB Forge **May Johnson Leone**, *Founder & CEO,* Fire Horse Advisory **Lance Haman,** *Manager, Large Customer Solutions*, Southern Company Gas **Lisa Liu,** *Sr. Specialist, Business Development Data Centers*, Enbridge **Ning Lin,** *Chief Economist,* Bureau of Economic Geology, The University of Texas at Austin **Kyle McKemy,** *Director of Business Development,* Williams Companies
10:45 am – 11:15 am	**Networking Break – Sponsored by: NJR Storage & Transportation**
11:15 am – 12:30 pm	**Panel: Delivering Natural Gas to Data Centers: The Clock Is Ticking** Data centers are expanding faster than the energy system can keep up, and natural gas utilities are being pulled into the spotlight. Developers chasing faster time-to-power increasingly look to onsite generation fueled by natural gas — but delivering service to these massive loads is anything but routine. What appears to be a straightforward interconnection request quickly becomes a maze of infrastructure constraints, regulatory scrutiny, community resistance, and commercial risk. This session confronts the six major hurdles standing between utilities and

	successful large-load data center service: Pipeline Limitations, Public Perception, Regulatory Constraints, Permitting Approvals, Capital Requirements, and Commercial Structuring. Panelists will draw on real-world lessons from LDCs across the country, exploring how utilities can accelerate project timelines through earlier engagement, smarter planning, and disciplined commercial frameworks — all while protecting existing retail customers from speculative investment risk. Attendees will gain a clear, practical understanding of how natural gas utilities are adapting to support explosive data center growth responsibly, balancing economic development with reliability, affordability, and equitable cost allocation. As data center developers push for rapid deployment and resilient energy solutions, natural gas remains a critical component of onsite generation strategies. Yet serving these large-load customers requires utilities to navigate a complex set of interconnected challenges: • Pipeline Limitations — Upstream transportation and local distribution capacity often require long-lead planning and tight coordination with interstate pipelines. • Public Perception — Communities increasingly scrutinize data center projects for land use, infrastructure impacts, environmental concerns, and perceived local benefits. • Regulatory Constraints — Utilities must uphold cost-allocation principles, reliability obligations, and regulatory protections for existing customers while enabling economic development. • Permitting Approvals — Multi-agency permitting introduces schedule risk that must be managed early and transparently. • Capital Requirements — Large-load projects may require significant investment in pipelines, gate stations, compression, pressure upgrades, and metering facilities. • Commercial Structuring — Successful projects depend on agreements that address load uncertainty, phased development, contract terms, creditworthiness, and infrastructure cost recovery. **Moderator:** **Jay Bhatty**, *CEO*, NatGasHub.com **Speakers:** **Lance Haman,** *Manager, Large Customer Solutions*, Southern Company Gas **David Bell**, *VP of Data Center & MicroGrid Development,* VoltaGrid **Coby Washburn,** *VP-Business Development,* Woodway Energy Infrastructure **Jeff Tounge**, *VP, Business Development*, CPC **Dilanka Seimon,** *Chief Commercial Officer,* BKV
12:30 pm - 2:30 pm	**Data Center Developers Roundtable:** Developers share insider perspectives on: • Forecast Demand vs Projects: Real vs. Speculation • Importance of Developer pedigree • Data Centers: Power is the gating item. But power needs gas • Strategy Concepts: Speed to power, Behind the meter • Strategy Concepts: Hyperscalers Partnering for projects

	• Gas procurement: Intrastate, Interstate, Gas Marketers, New Pipeline, Firm Transport, all of the above • Public & Community Hurdles: Electric, water, siting, emissions, taxes • Regulatory & Policy Hurdles • and more... **Moderator:** **Brandon Seale**, *Senior Advisor,* VoltaGrid **Speakers:** **Jay Baronowski,** *Vice President, Gas Procurement*, Advanced Power **Anne Lee,** *Project Development Manager***,** Hanwha Data Centers **Peter Belmonte,** *Principal,* Stallion Energy & Environmental, LLC **Trenton Thornock**, *Founder & Senior Advisor,* Prometheus Hyperscale
2:30 pm – 4:00 pm	**Panel: Beyond the Pipeline: Innovative Natural Gas Delivery Solutions for AI Data Center Power** How can data centers secure pipeline-quality natural gas without waiting on multi-year pipeline projects? This session highlights state-of-the-art mobile gas delivery and virtual pipeline infrastructure engineered to solve critical power constraints. Attendees will learn how to: • Expand fuel access for behind-the-meter power generation in remote or capacity-constrained markets. • Balance operational performance, safety, and scalability with custom-engineered CNG/LNG solutions. • Build flexible energy strategies that protect against grid instability and supply disruptions. **Moderator:** **Steve Toelke,** *Sr. VP General Manager*, Quantum Fuel Systems **Speakers:** **Preston McDonald,** *National Sales Director - C&I Power*, Sapphire Gas Solutions **Sean Phillips,** *Marketing & Business Development Manager*, REV LNG LLC **Christina Roberts**, *VP of Commercial and Industrial Sales*, Stabilis Solutions **Jacob Ewing,** *General Manager,* Hydria Gas Technologies
4:00 pm – 6:00 pm	**Cocktail Reception-Hosted by the Sponsors** Please join our hosts, the Corporate Sponsors, at a cocktail reception in your honor. Don't make your dinner plans too early as hors d'oeuvres and an open bar will be the highlight of this extremely well attended session!
Friday, November 13	
7:15 am - 8:15 am	**Networking with the Industry: Registration and Continental Breakfast**
8:15 am - 8:30 am	**Welcome and Overview:** **Speaker:** **Christy Coleman**, *Vice President,* NatGas To Power Forum

8:30 am – 9:30 am	**Opening Keynote: AI, Gas, And The Grid** After two decades of scant growth, power demand in the US is suddenly soaring. And the majority of that new demand is coming from AI. In this presentation, author and film producer Robert Bryce will show how AI's insatiable thirst for electricity is driving unprecedented demand for both gas and power across the US. According to Aterio, more than 800 data centers with 62 gigawatts of capacity are now being built. Given those numbers, Bryce will spotlight the regions expected to see the largest increases in demand and focus on the bottlenecks facing the gas and electric utility sectors. He will also consider the role nuclear energy could play in meeting future electricity needs. Bryce will conclude by explaining why the US will continue to have significant energy advantages over the rest of the world for decades to come. For more, see: robertbryce.substack.com **Speaker:** **Robert Bryce,** *Author, reporter, film producer*, robertbryce.substack.com
9:30 am – 9:45 am	**Networking Break – Sponsored by: NJR Storage & Transportation**
9:45 am – 11:30 am	**Panel: Policy, Technology, and Research Alignment for Large-Load Development in Texas** Texas stands at the forefront of large-load growth—from AI-driven data centers to advanced manufacturing. This session brings together regulators, technology leaders, and academic researchers to discuss how policy, innovation, and integrated planning can work together to ensure resilient and responsible development. As Texas experiences an unprecedented wave of large-load expansion, effective coordination among policy makers, technology providers, and researchers has become critical to sustaining growth while ensuring reliability, efficiency, and community benefit. This discussion explores how the ecosystem of large-load development—spanning regulation, technology innovation, infrastructure, and academic research—can work collaboratively to address power, water, and land challenges. The panel will highlight approaches to planning, permitting, and investment that enable Texas to lead in digital and industrial infrastructure while maintaining resource balance and grid stability. **Guiding Questions:** 1. Policy and Governance: How can regulatory frameworks evolve to support rapid load integration while maintaining reliability and affordability? 2. Technology and Infrastructure: What innovations in computing, cooling, and energy systems can alleviate grid and resource constraints? (if we add technology voice) 3. Research and Planning: How can universities and independent research institutes provide data-driven guidance that connects policy, technology, and community priorities? 4. Collaboration and Implementation: What models of cross-sector cooperation can ensure that large-load development strengthens Texas's long-term energy and economic leadership?

	Speakers: **Jimmy Glotfelty,** *President,* Lone Star Infrastructure Coalition **Mark Henry,** *Chief Engineer and Director, Reliability Outreach,* Texas Reliability Entity **Ning Lin,** *Chief Economist,* Bureau of Economic Geology, The University of Texas at Austin