

## Preliminary Agenda – LDC Gas Forum Northeast 2026

<b><u>Monday, June 8</u></b>	
<b>7:00 am – 8:00 am</b>	<b>Networking with the Industry: Registration and Continental Breakfast</b>
<b>8:00 am – 8:15 am</b>	<b>Welcome &amp; Overview:</b>  <b>Speaker: Christy Coleman, Vice President, LDC Gas Forums</b>
<b>8:15 am – 9:45 am</b>	<p><b>Panel: By the numbers: Northeast market update &amp; analysis - fundamentals; supply/demand; influences; insight; interpretation; forecasts, and takeaways</b>            This panel of expert industry analysts provides an up-to-the-minute assessment of natural gas and LNG market conditions, with particular focus on Northeast U.S. regional specifics. Panelists offer a fundamental market examination including supporting data, contextual analysis, forecasts, and actionable takeaways. Analysis includes supply, demand, commodity prices, midstream infrastructure capabilities, exports, and influencing factors. Specific to demand analysis, particular focus will be applied to the remarkable demand projections for nat gas fired power generation to serve AI data centers, as well as feegas for LNG exports. Policy and regulatory impacts, as well as weather events, will also be considered. Insights provided by this Panel offer an excellent foundation and factual references for the overall Agenda and ensuing discussions.</p> <p><b>Moderator:</b>  <b>James Pearson, Sr. Analyst Gas Fundamentals, ConocoPhillips</b></p> <p><b>Speakers:</b>  <b>David Braziel, VP, North American Energy Markets, Novi Labs</b>  <b>Jack Weixel, Senior Director, East Daley Analytics</b>  <b>Jay Sirigiri, Research Lead, North American Natural Gas, LSEG</b>  <b>Dan Spangler, Senior Director, Analytics, Natural Gas Intelligence</b>  <b>Ashish Sethia, Global Head of Commodities Research, BNEF, Bloomberg</b></p>
<b>9:45 am – 10:15 am</b>	<b>Networking Break: Shell Energy Cafe – Sponsored by: Shell Energy</b>
<b>10:15 am – 11:45 am</b>	<p><b>The buck stops here: Perspectives and insights from end-use Gas Buyers - gas purchasing strategies; gas supply portfolio management; opportunities/challenges in current market conditions</b>            End-user natural gas segments include Gas Distribution Utility (LDC); Power Generation (Utility &amp; IPP); Refining; Petrochem, Industrial &amp; Manufacturing (process &amp; heat); and Commercial Businesses. Entities include investor-owned and municipal utilities, who are subject to regulation, as well as private non-regulated businesses. Gas Buyers for these entities maintain a unique perspective on the market, given their existence at the end of the value chain and their absolute dependence on gas supply. Creative negotiation of commercial terms for gas supply is crucial to their business to ensure security of supply, operational flexibility and competitive pricing. In addition, the regulated entities must do all this while managing the complexities of regulatory oversight and pass-through of gas supply costs in published rates.</p> <p>This Panel is composed of gas purchasing experts representing a variety of businesses who are Gas Buyers. The Panel will address various topic categories to structure the discussion:</p> <p><b>1. Current Market Conditions – Perspectives &amp; Impact on Gas Purchasing</b></p> <ul style="list-style-type: none"> <li>1.1. Do current market conditions present a challenge for your gas supply strategy?</li> <li>1.2. How have market conditions evolved from the past, and what has caused the change?</li> <li>1.3. Are you concerned about competition for supply (e.g. LNG exports; AI Data</li> </ul>

Centers)?

1.4. Do infrastructure constraints impact your gas purchasing strategy (e.g. pipeline, storage)?

1.5. This past winter brought extreme weather events – how did you manage?

## **2. Gas Purchasing Strategy**

2.1. Describe your overall gas purchasing strategy?

2.2. What is the size of your gas supply portfolio (e.g. # of producers, and/or # marketers)?

2.3. Is diversification of your gas supply portfolio important?

2.4. Are you currently looking to add gas suppliers to your portfolio?

2.5. What are important characteristics that you look for in your gas suppliers (e.g. contract performance, problem solving, innovation/creativity, reliability, etc.)?

2.6. What is the mix of the “Term” of your gas supply portfolio (e.g. long, short, daily, etc.)?

2.7. Where do you buy gas (e.g. Wellhead, Citygate, liquid trading point)? Is this strategy influenced by regulation?

2.8. Do you hold any contracts for firm transportation – or do you prefer to purchase bundled/delivered gas supply?

2.9. When pipeline capacity is constrained, are there innovative solutions you use (e.g. storage, virtual pipeline, small-scale LNG, CNG, peaking, fuel switching)?

2.10. With pipeline expansions increasingly difficult, are you concerned about your ability to get supply to your system?

2.11. Do you actively hedge?

2.12. Are your gas suppliers responsive to addressing your preferences?

2.13. Are your gas suppliers proactive in offering innovative/creative products/services?

2.14. How has your gas purchasing strategy evolved over time?

2.15. In this region, during extreme weather events, serving heating load takes precedence – how does this impact your gas purchasing strategy?

2.16. Gas/electric coordination is increasingly critical – are there issues that impact your gas purchasing strategy (e.g. deliverability, misalignment between gas scheduling and ISO dispatch)?

2.17. For gas powergen, how do you secure winter reliability without locking into more year-round firm transport than you can realistically use?

2.18. How do you avoid daily/intra-day imbalance risk?

2.19. How do you secure more intra-day flexibility in your gas contracts?

2.20. As AI Data Center demand increases, do you anticipate challenges with daily reliability of gas transportation?

2.21. Do you have a “clean energy” mandate? Is it required by policy/regulation? Do your Customers ask for it? Is there a price premium required for clean energy? Do you purchase *Certified Gas*?

2.22. What would you like to see more of from suppliers in your portfolio? What would you like to see less of from suppliers in your portfolio?

## **3. Regulatory Considerations/Constraints**

3.1. Do you have state/local policies that affect your gas purchasing strategy (e.g. gas bans; renewable mandates, etc.)?

	<p>3.2. How do you reconcile state/local policies that mandate a directional shift away from hydrocarbon use, with the realities of continuing to serve customer demand?</p> <p>3.3. Can you realistically plan on oil as a backstop, given state/local permitting and emissions constraints?</p> <p>3.4. How do state/local climate policies and local air rules affect your willingness to sign long-term firm transport or supply deals for downstate assets?</p> <p>3.5. Has the delivered price of gas increased in your service area? Are customers concerned? Is affordability an issue?</p> <p>3.6. For regulated buyers:</p> <ul style="list-style-type: none"> <li>▪ Describe challenges and limitations presented by regulatory requirements and oversight?</li> <li>▪ Are you at risk for cost recovery?</li> <li>▪ Are you required to prospectively file and obtain approval for a gas supply plan?</li> </ul> <p><b>4. Technology</b></p> <p>4.1. How important a role does technology play in your operations?</p> <p>4.2. Do you utilize technology solutions (software) to manage your portfolio?</p> <p>4.3. What impact do you anticipate AI to have on your gas purchasing strategy?</p> <p>4.4. Is cybersecurity a concern?</p> <p><b>Moderator:</b>  <b>Jason Waters, Sr. Manager of Business Development, Gas South</b></p> <p><b>Speakers:</b>  <b>Frank Cuomo, Director of Commodity Operations, Consolidated Edison</b>  <b>Greg Barbagallo, Director- Natural Gas &amp; Power, PBF Energy</b>  <b>Andrew James, Lead Originator, Duke Energy</b>  <b>Greg Morse, VP, Energy &amp; Innovation, Vermont Gas</b></p>
<i>12:00 pm – 12:15 pm</i>	<b>Board Buses &amp; Depart for Optional Afternoon Networking Activity (Lunch at Renowned Chart House and Boston Harbor Cruise)</b>
<i>12:15 pm – 4:00 pm</i>	<b>Group Tour – Lunch at Renowned Chart House and Boston Harbor Cruise</b>
<i>4:00 pm – 6:00 pm</i>	<b>Monday Evening Welcome Reception</b>
<b><u>Tuesday, June 9</u></b>	
<i>7:15 am - 8:15 am</i>	<b>Networking with the Industry: Registration and Continental Breakfast</b>
<i>8:15 am – 8:30 am</i>	<p><b>Welcome &amp; Overview:</b></p> <p><b>Speaker:</b>  <b>Christy Coleman, Vice President, LDC Gas Forums</b></p>
<i>8:30 am – 9:15 am</i>	<p><b>Opening Keynote: Acceleration: Outlook on the Natural Gas Markets</b></p> <p>Kevin will be sharing an update on the U.S. natural gas market, including the key forces shaping supply, demand and pricing dynamics—and how these trends are creating both challenges and opportunities for market participants.</p> <p><b>Speaker:</b>  <b>Kevin Little, Managing Director, Macquarie Group</b></p>

<p><b>9:15 am – 10:45 am</b></p>	<p><b>Panel: Breaking the Bottlenecks: Infrastructure and Coordination</b></p> <p>As energy demand accelerates and reliability challenges intensify, the U.S. natural gas, oil and power system is reaching a critical inflection point. This timely panel brings together industry leaders to examine two of the most urgent and deeply interconnected issues facing the energy sector today: infrastructure permitting and gas-electric coordination.</p> <p>Drawing on recent National Petroleum Council studies, panelists will discuss how electrification, data center growth, and renewable integration are colliding with misaligned markets, constrained pipeline flexibility, and increasingly complex permitting processes. The discussion will move beyond problem-statement to practical solutions, focusing on what it will take to better align policy, market design, and infrastructure investment to ensure reliability and affordability.</p> <p>Join this forward-looking conversation on how the industry can break through bottlenecks, strengthen coordination, and build a resilient energy system capable of meeting the demands of the next decade.</p> <p><b>Moderator:</b>  <b>Erin Potter Sullenger</b>, <i>Senior Counsel</i>, Williams Companies, Inc.</p> <p><b>Speakers:</b>  <b>Kenneth Yagelski</b>, <i>Gas Supply Operations</i>, Southern Company Gas  <b>Brianne Metzger-Doran</b>, <i>VP, Operation Services</i>, TC Energy  <b>Amy Cradic</b>, <i>SVP COO Non Utility Businesses and External Affairs</i>, NJ Resources  <b>J.E.B. Bolen</b>, <i>EVP Operations</i>, EQT  <b>David Mroz</b>, <i>Sr. Fuel Supply Strategist II</i>, PJM</p>
<p><b>10:45 am – 11:15 am</b></p>	<p><b>Networking Break: Shell Energy Cafe – Sponsored by: Shell Energy</b></p>
<p><b>11:15 am – 12:45 pm</b></p>	<p><b>Build baby, build: Ensuring critical Natural Gas infrastructure to efficiently transport supply to satisfy market demand - Infrastructure project updates; opportunities; innovations; challenges</b></p> <p>“Drill Baby Drill” is the cliché often used to refer to U.S. energy dominance policy. The reality is natural gas midstream infrastructure is the primary constraint to efficient expansion of natural gas and LNG markets. This Panel is composed of leading experts from key elements of the natural gas midstream infrastructure value chain. The Panel will discuss current market conditions, constraints, and new project plans. The Panel will share insights into the development and supply chain process, as well as latest policy and regulatory developments.</p> <p><b>Moderator:</b>  <b>Tom Thackston</b>, <i>Director Wholesale Gas</i>, NRG Energy</p> <p><b>Speakers:</b>  <b>Blair Hastey</b>, <i>Manager Marketing and Business Development New England</i>, Enbridge Inc.  <b>Rafael Velasco</b>, <i>Director of Process Technology</i>, CB&amp;I  <b>Steve Toelke</b>, <i>Sr. VP General Manager</i>, Quantum Fuel Systems LLC  <b>Brian Ludolph</b>, <i>Director, Midstream LNG</i>, Chart  <b>Glen Swindle</b>, <i>Managing Partner</i>, Scoville Analytics  <b>Jeff Tounge</b>, <i>Development Lead</i>, CPC</p>
<p><b>12:45 pm- 2:45 pm</b></p>	<p><b>Keynote Lunch: Meeting the Moment: Addressing Infrastructure Constraints to Enable Northeast Growth</b></p>

	<p>The Northeast’s economic potential is increasingly constrained by limited energy infrastructure. Without action, these constraints risk driving higher energy costs and pushing potential investment elsewhere. Williams EVP &amp; COO Larry Larsen will outline how projects like Northeast Supply Enhancement and Constitution can help close this gap and strengthen regional energy reliability. He will also discuss the dual path forward: meaningful permitting reform to accelerate infrastructure development, and creative public-private solutions that are already helping maintain affordability in high-demand regions.</p> <p><b>Speaker:</b>  <b>Larry Larsen</b>, <i>COO</i>, Williams Companies</p>
<b>2:45 pm – 4:30 pm</b>	<p><b>Panel: Technology to the rescue: Innovative technology solutions to overcome commercial operations management challenges and improve the bottom line</b>  This panel of business technology experts shares insights about a variety of technology innovations and opportunities, including strategies, processes, and practical applications of automation and overall efficiency improvement of business processes. With Artificial Intelligence (AI) technology dominating headlines, the panel will also deliver perspectives on opportunities, challenges and implications for AI technology deployment across the commercial value chain for natural gas and energy in general. Given current constraints in natural gas midstream infrastructure, the Panel will also discuss application of technology innovations to maximize efficiency of available midstream capacity. Effective deployment of technology applications to address cybersecurity risk will also be discussed.</p> <p><b>Moderator:</b>  <b>Melissa Griffith</b>, <i>Director of Operations</i>, Enspire Energy, LLC</p> <p><b>Speakers:</b>  <b>Christi Gell</b>, <i>Midstream Software</i>, Emerson  <b>Lindsey Saunders</b>, <i>Senior Solution Architect</i>, Quorum Software  <b>Larry Loocke</b>, <i>Partner</i>, capSpire  <b>Scott Vogan</b>, <i>SVP Sales &amp; Marketing</i>, nGenue  <b>Dhruv Venkatraman</b>, <i>Customer Success</i>, Trellis Energy Software  <b>Jay Bhatt</b>, <i>CEO</i>, NatGasHub.com</p>
<b>4:30 pm- 6:30 pm</b>	<p><b>Cocktail Reception - hosted by the Forum Sponsors</b>  Please join our hosts, the Corporate Sponsors, at a cocktail reception in your honor. Don’t make your dinner plans too early as hors d’oeuvres and an open bar will be the highlight of this extremely well attended session!</p>
<b><u>Wednesday, June 10</u></b>	
<b>7:45 am – 8:45 am</b>	<b>Networking with the Industry: Registration and Continental Breakfast</b>
<b>8:45 am – 9:00 am</b>	<p><b>Welcome &amp; Overview</b></p> <p><b>Speaker:</b>  <b>Christy Coleman</b>, <i>Vice President</i>, LDC Gas Forums</p>
<b>9:00 am – 10:00 am</b>	<b>Opening Keynote: Addressing the "Trilemma": How Biomass Fuel Enhances Energy Security, Affordability, and Sustainability</b>

	<p>Navigating the energy "trilemma" of security, affordability, and sustainability requires innovative solutions that don't strain existing critical resources. This presentation introduces Woodland BIO's process for synthesizing gas from biomass into drop-in transportation fuels, offering an immediate and practical path to decarbonize transportation without adding stress to an electric grid already facing competing demands from vital sectors like data centers and manufacturing. The initial system is designed to synthesize gas from locally sourced low-grade woody biomass and convert it into drop-in road-spec gasoline, compatible and price competitive with existing vehicles and infrastructure. Future systems will expand production to include diesel and sustainable aviation fuel, and adapt to diverse feedstocks, such as RNG produced from animal waste. Discover how this enables companies with large fleets to meet ESG goals through improved decarbonization, requiring no costly turnover, while enhancing energy independence and providing a competitively priced, sustainable alternative.</p> <p><b>Speaker:</b>  <b>Luca Pandolfi</b>, <i>Founder &amp; CEO</i>, Woodland Biomass Innovations</p>
<p><b>10:00 am – 11:00 am</b></p>	<p><b>Presentation: The Energy Professional's AI Toolkit: What's Working, What's Hype, What's Next</b></p> <p>AI has moved from boardroom curiosity to operational tool across the natural gas value chain in under twenty-four months. Will it take your job, or will it make you better at it? This discussion is a working field guide for the commercial operator who wants both questions answered with data. Live demonstrations show how natural gas professionals are using Claude, NotebookLM, Perplexity, ChatGPT, and custom AI agents to identify counterparties, rank buyer requirements, analyze gas flows, surface infrastructure constraints, and accelerate contract compliance, without trading away the judgment that makes them valuable.</p> <p><b>Jason Langella</b>, <i>Chairman</i>, SEO Agency USA  <b>Cleve Hogarth</b>, <i>Principal</i>, Cleveland Advisory</p>